

2024 Broadband INDUSTRY PROFILE

Colorado Urban Front Range

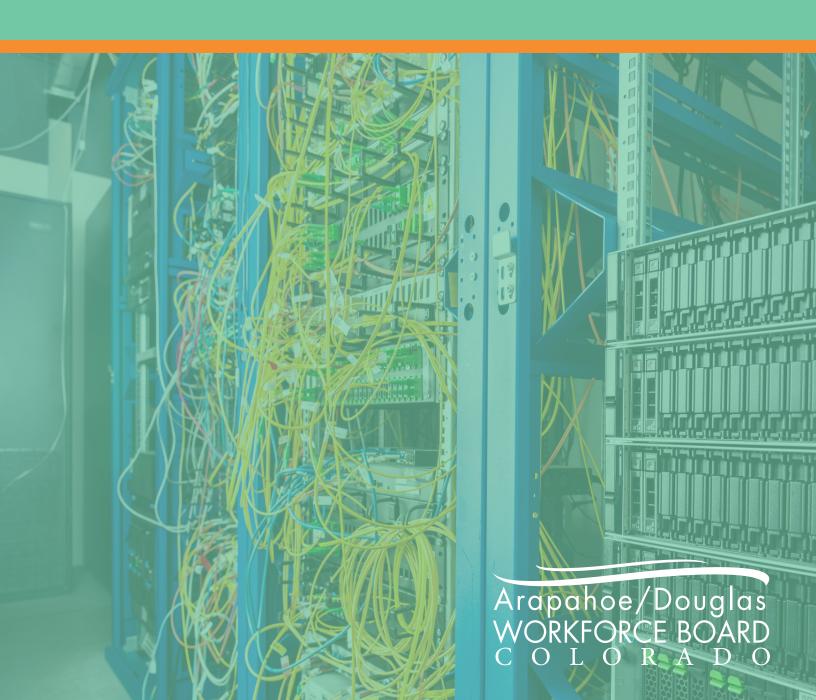


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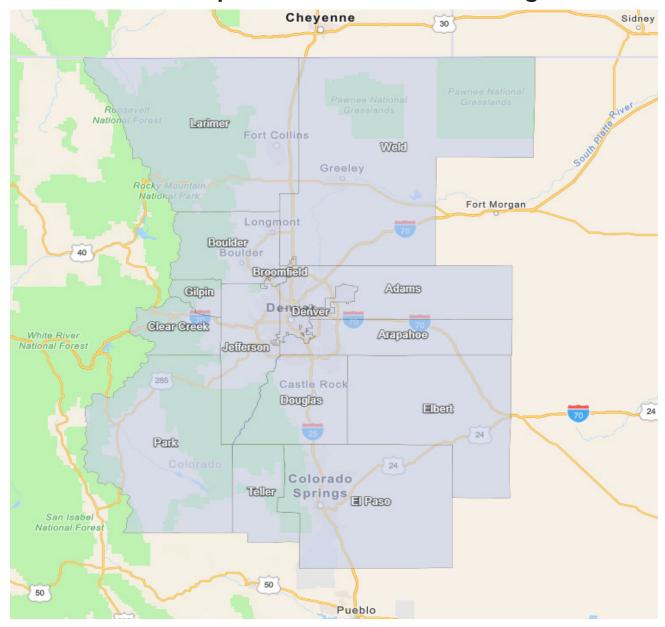
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Geographical Area



The geographical area for this industry profile includes the 15 counties that make up Colorado's Urban Front Range.



The geographic region includes the following metropolitan areas:

- Boulder
- · Colorado Springs
- · Denver-Aurora-Lakewood
- Fort Collins
- Greeley

In 2023, this 15 county region employed nearly 2.72 million people across all industries, and made up 84% of Colorado's total employment.

In 2023, the Gross Regional Product (GRP) for the Front Range region was \$422.9 billion, which made up 1.94% of the national GRP.

Lightcast defines GRP as the final market value of all goods and services in the region.



Broadband

2.1% From prior year

1.0%

Total Jobs in CO Urban Front Range The broadband sector employs 24,511 people in 1,039 establishments. An 'establishment' is one facility in which people work. For example, a business in the sector may have several locations, and each one of those locations counts as an 'establishment.'

In 2023, the sector had \$24.1 billion in sales, and contributed \$13.2 billion to the region's GRP. The region is a national hub for a variety of broadband providers, including Comcast, Dish, CenturyLink, Liberty Global and Frontier Media.



Top Specialized Skills

- · Selling Techniques
- · Computer Science
- · Balancing (Ledger/Billing)

Top Software Skills

- · Microsoft Office
- Python (Programming Language)
- Linux

Top Credentials

- Cisco Certified Network
 Professional
- Cisco Certified Network
 Associate
- Certified Information Systems Security Professional

Broadband Sector

Employment concentration is also known as location quotient. Location quotient measures industry employment concentration in a given geography relative to the national average. For example, employment in satellite telecommunications is 3.44 times more concentrated than the national average for this industry. The North American Industry Classification System (NAICS) is used to categorize businesses and organizations based on their primary economic activities. It is used throughout the United States, Mexico, and Canada.

Television Broadcasting Stations

NAICS **516120**

Numbers to Know

- 1,005 jobs
- 26 establishments
- 0.92 employment concentration
- \$435.7 million in sales
- 15.3% change to 2028
- \$82,511 average wage
- \$15,999 average employer paid benefits

Media Streaming Distribution Services, Social Networks, & Other Media Networks & Content Providers

NAICS **516210**

Numbers to Know

- 4,351 jobs
- 396 establishments
- 1.15 employment concentration
- \$3 billion in sales
- (10.9%) change to 2028
- \$109,569 average wage
- \$21,245 average employer paid benefits



Wired Telecommunications Carriers

NAICS **517111**

Numbers to Know

- 16,658 jobs
- 366 establishments
- 2.21 employment concentration
- \$15 billion in sales
- (3.7%) change to 2028
- \$133,541 average wage
- \$26,330 average employer paid benefits

Wireless Telecommunications Carriers (except Satellite)

NAICS **517112**

Numbers to Know

- 1,077 jobs
- 79 establishments
- 0.76 employment concentration
- \$3.2 billion in sales
- (7.0%) change to 2028
- \$124,239 average wage
- \$24,496 average employer paid benefits

Telecommunications Resellers

NAICS **517121**

Numbers to Know

- 435 jobs
- 64 establishments
- 0.66 employment concentration
- \$349.2 million in sales
- 3.6% change to 2028
- \$143,441 average wage
- \$28,282 average employer paid benefits

Satellite Telecommunications

NAICS **517410**

Numbers to Know

- 543 jobs
- 18 establishments
- 3.44 employment concentration
- \$359.7 million in sales
- 9.1% change to 2028
- \$137,755 average wage
- \$27,161 average employer paid benefits

All Other Telecommunications

NAICS **517810**

Numbers to Know

- 443 jobs
- 92 establishments
- 0.56 employment concentration
- \$1.7 billion in sales
- (2.7%) change to 2028
- \$128,912 average wage
- \$25,418 average employer paid benefits



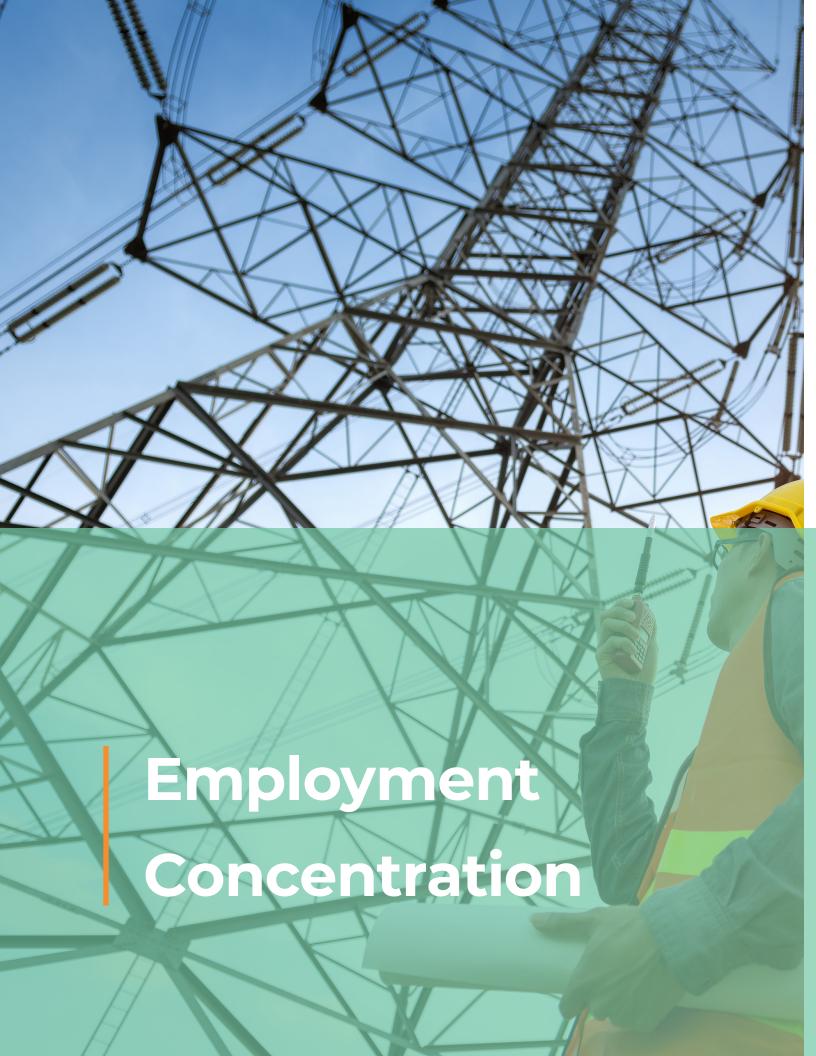
Historical Trends

Colorado Urban Front Range

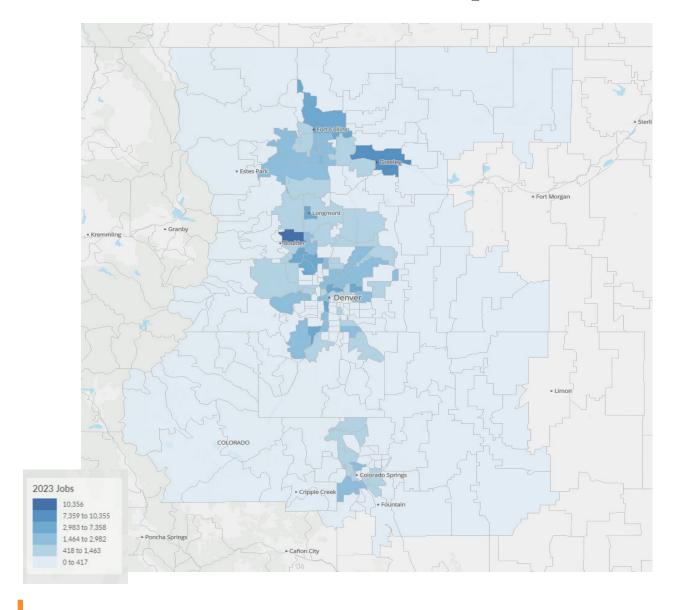
The first graph shows the growth in jobs (green bars), and the growth in the number of establishments (orange line) in the sector between 2014 and 2023. The second graph shows the growth in wages, salaries and proprietor earnings (green bars) and in employer-paid benefits, including the employer portions of both Social Security and Medicare payroll deductions (orange line) for the same period.







Employment Concentration Map



Colorado Urban Front Range

The overall employment concentration in this sector is 3.49 times the national average, which suggests the region has a good supply of skilled labor. Concentration also varies by county, with the heaviest sector employment concentration in Broomfield, Arapahoe, and Douglas counties.

Sector Employment Concentration



Employment concentration in the sector is shown here within each of the 15 counties making up the region. Note that the current wages, salaries, and proprietor earnings, as well as the current employer-paid benefits are different within each county. This is because each county has a different mix of businesses operating within various industries in the sector. For example, the highest average wage per worker is in wired telecommunications, while the lowest is in television broadcasting stations. Thus, a county that has a higher concentration of television broadcasting will have a lower average wage per worker.

ADAMS

- Jobs 1,173
- Employment Concentration
 0.76
- Current Wages, Salaries,
 & Proprietor Earnings \$127,298
- Benefits \$25,092
- Top Businesses -CenturyLink, Connect Wireless, Fix My Phone

BROOMFIELD

- Jobs 2,590
- Employment Concentration
 9.33
- Current Wages, Salaries,
 & Proprietor Earnings \$139,714
- Benefits \$27,545
- Top Businesses Alticast, CenturyLink, Cox Communications

ARAPAHOE

- Jobs 9,951
- Employment Concentration
 4.67
- Current Wages, Salaries,
 & Proprietor Earnings \$134,951
- Benefits \$26.527
- Top Businesses DISH Network, WideOpenWest Inc., Echostar

CLEAR CREEK

- Jobs < 10
- Employment Concentration
 0.03
- Current Wages, Salaries, & Proprietor Earnings - Insf.
 Data
- Benefits Insf. Data
- Top Businesses Insf. Data

BOULDER

- Jobs 1,070
- Employment Concentration
 0.87
- Current Wages, Salaries,
 & Proprietor Earnings \$126.871
- Benefits \$24,820
- Top Businesses New Frontier Media Inc., CenturyLink, All Telecomm Service

DENVER

- Jobs 4,554
- Employment Concentration
 1.28
- Current Wages, Salaries,
 & Proprietor Earnings \$132,921
- Benefits \$26,062
- Top Businesses The Outdoor Channel, Covad Communications, Liberty Global Inc.

DOUGLAS

- Jobs 2.656
- Employment Concentration
 2.92
- Current Wages, Salaries,
 & Proprietor Earnings \$132.921
- Benefits \$26,060
- Top Businesses Inspiration Networks, Global Communications Group, Spectrum

EL PASO

- Jobs 1.616
- Employment Concentration
 0.73
- Current Wages, Salaries,
 & Proprietor Earnings \$72.436
- Benefits \$14,222
- Top Businesses Fox 21 and CW57, HDTV, KOAA News 5

ELBERT

- Jobs 43
- Employment Concentration
 146
- Current Wages, Salaries, & Proprietor Earnings - \$92,012
- Benefits \$18,142
- Top Businesses Wildblue, Agate Mutual Telephone Corp., Prarie Networks

GILPIN

- Jobs Insf. Data
- Employment Concentration
 Insf. Data
- Current Wages, Salaries, & Proprietor Earnings - Insf.
 Data
- Benefits Insf. Data
- Top Businesses Insf. Data

JEFFERSON

- Jobs 589
- Employment Concentration
 0.38
- Current Wages, Salaries, & Proprietor Earnings - \$95,129
- Benefits \$18.696
- Top Businesses Subex Inc., Tribalco, Advantage Telecomm

LARIMER

- Jobs 655
- Employment Concentration
 0.59
- Current Wages, Salaries, & Proprietor Earnings - \$77,714
- Benefits \$15,268
- Top Businesses -CenturyLink, CT Solutions, Deliberate Communications

PARK

- Jobs < 10
- Employment Concentration
 0.22
- Current Wages, Salaries, & Proprietor Earnings - Insf. Data
- Benefits Insf. Data
- Top Businesses 12 Volt Spec LLC, Consolidated Coverage System Inc.

TELLER

- Jobs 41
- Employment Concentration
 0.82
- Current Wages, Salaries, & Proprietor Earnings - \$69,841
- Benefits \$13,768
- Top Businesses -CenturyLink, Satellite
 Service Rays, Peak Internet

WELD

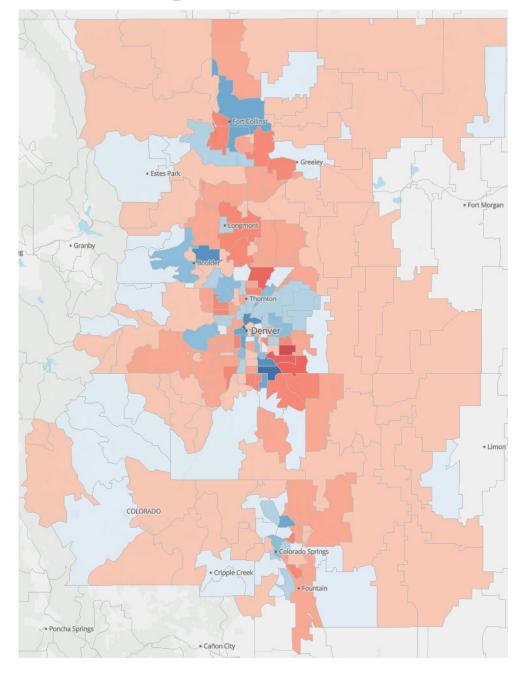
- Jobs 165
- Employment Concentration
 0.22
- Current Wages, Salaries,
 & Proprietor Earnings \$75,898
- Benefits \$14,936
- Top Businesses -CenturyLink, Nationwide Telecom, Open Range Access



Where Core Workforce Lives

Commute Map





Every sector has a group of occupations it needs to fulfil its mission. This is called a staffing pattern, and generally includes managers, business and finance people, sales and administrative support, computer and mathematical occupations. There is also a core set of occupations that are primarily responsible for producing the good or services that industry provides. In broadband, this core set of occupations is made up of electrical and electronic equipment repair, installation and maintenance workers, user and network support specialists, customer service representatives and tier 2 sales/ support. This map shows where persons employed in these occupations live (orange areas) and where they work (blue areas).

Where Core Workforce Lives

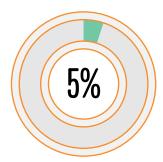
Commute Patterns

This table shows the number of 'net commuters' in each of the 15 counties making up the region. For example, 48,573 workers in these core occupations live in Denver County. There are 75,872 jobs in the county. This means an additional 27,299 core workers commute into Denver county to work in these core broadband occupations. Note: the latest commuter data available is from 2023.

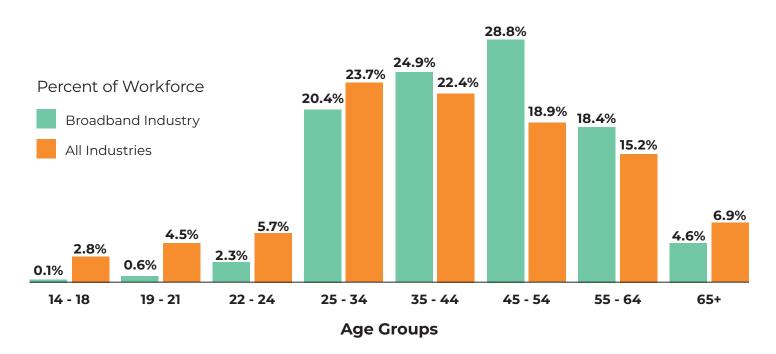
County	Net Commuters	Resident Workers	Jobs	
Denver	27,299	48,573	75,872	
Boulder	5,397	19,729	25,126	
Arapahoe	3,112	49,594	52,706	
Broomfield	1,321	6,148	7,470	
Larimer	1,121	24,867	25,988	
Gilpin	85	469	553	
Clear Creek	56	448	503	
Park	(605)	1,105	500	
Teller	(637)	1,931	1,294	
El Paso	(692)	46,234	45,543	
Elbert	(1,023)	1,783	761	
Adams	(1,449)	37,373	35,924	
Douglas	(5,947)	30,202	24,255	
Jefferson	(10,247)	46,348	36,101	
Weld	(13,016)	29,008	15,992	



Comparative Retirement Risk



The comparative retirement risk for the broadband industry in the 15 county region is lower than across all industries, with 4.6% of the workforce in the industry aged 65 or older, while 6.9% of the workforce across all industries are 65 years or older. Over the next few years retirement risk will grow based on the 55-64 age band. Also note the low number of young people entering the industry.

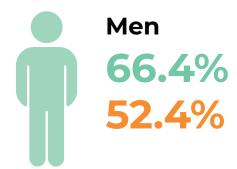


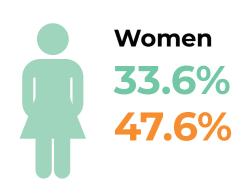
Comparative Gender

Percent of Workforce



All Industries

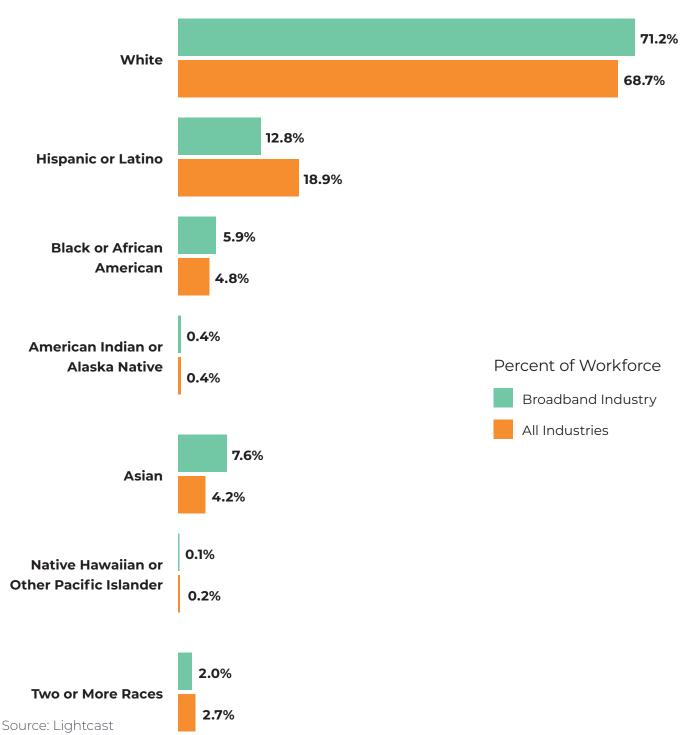




Comparative Racial Diversity



This bar chart shows the racial and ethnic diversity in the industry versus across all industries in the 15 county region. This is measured by a concept called 'total diversity,' which is the percent of racial or ethnic minorities employed in the sector versus the percent of racial and ethnic minorities employed across all industries. Broadband is less diverse than the overall average within the region, with overall diversity at only 28.8% of the sector's workforce, versus 30.6% across all industries.



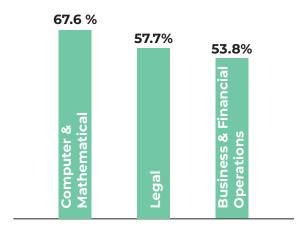


Telework and Automation Strategies

Remote Work Potential

35.7% Remote Work Capability for Sector

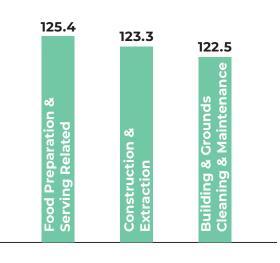
In a scarce labor market, a valid strategy for employers may be to review their staffing mix and determine which positions, if any, can be employed remotely or using a hybrid schedule. Approximately 35.7% of the workforce in broadband has at least partial teleworking capacity, mostly in back-office functions.



Automation Index

92.3

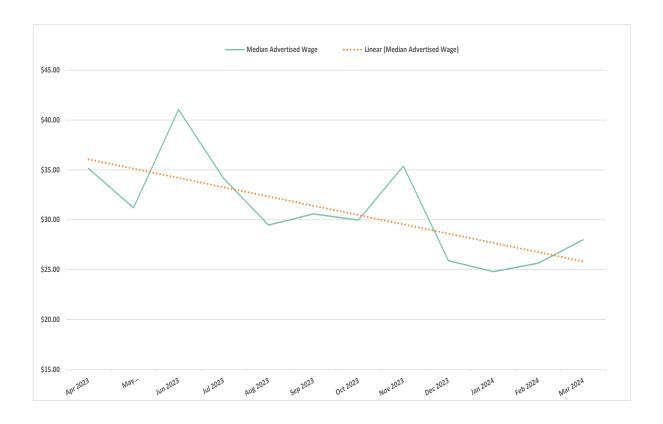
Another valid strategy employers can use in today's scarce labor market is automation. Automation seldom replaces workers 1:1. Rather, automation leverages the productive capacity of fewer workers to allow for higher output. Examples of automation in broadband include artificial intelligence in customer care and machine learning.





Advertised Wage Trends

This line graph shows movement in advertised wages in jobs posted in the sector over the last year.



Competitive Wage Analysis

The following table shows the top 20 occupations by percentage of total employment in the sector, as well as total employment across industries. For example, the broadband sector employs 1,534 computer network architects, but there are 10,445 employed across all industry sectors. This is important because the broadband sector must compete with other sectors for critical talent, such as software developers, electronics engineers, and sales representatives. Average annual openings for each occupation is estimated according to known attrition (people leaving the occupation or retiring) as well as expected national and local growth in that occupation.

Median posted wage levels can be compared to estimated entry and experienced level wages, and the typical entry level education, as well as the typical on-the-job training (OJT) are shown to illustrate the potential for apprenticeships and OJT to supplement shortfalls in the traditional training pipeline.

The Standard Occupational Classification (SOC) system is used by Federal statistical agencies to classify workers into occupational categories for the purpose of collecting, calculating, or disseminating data.

Competitive Wage Analysis

SOC	Description	Jobs in Sector	% of Total Employment in Sector	Jobs Across all Industries	Average Annual Openings	
11-1021	General & Operations Managers	311	1.3%	41,054	4,299	
11-3021	Computer & Information Systems Managers	354	1.4%	12,175	1,214	
13-1082	Project Management Specialists	359	1.5%	28,766	2,558	
13-1161	Market Research Analysts & Marketing Specialists	531	2.2%	25,316	2,931	
13-1199	Business Operations Specialists, All Other	819	3.4%	43,736	4,273	
15-1231	Computer Network Support Specialists	385	1.6%	3,750	342	
15-1232	Computer User Support Specialists	371	1.5%	16,421	1,499	
15-1241	Computer Network Architects	1,534	6.4%	10,445	630	
15-1244	Network & Computer Systems Administrators	404	1.7%	10,428	741	
15-1252	Software Developers	1,026	4.2%	45,841	4,405	
17-2072	Electronics Engineers, Except Computer	1,543	6.2%	5,868	357	
27-2012	Producers & Directors	536	2.1%	1,965	203	
27-3023	News Analysts, Reporters, & Journalists	416	1.7%	739	81	
41-1012	First-Line Supervisors of Non-Retail Sales Workers	522	2.1%	6,919	622	
41-2031	Retail Salespersons	251	1.0%	61,103	9,374	
41-3091	Sales Representatives of Services, Except Advertising, Insurance, Financial Services, & Travel	3,554	14.6%	38,405	4,084	
43-4051	Customer Service Representatives	1,199	4.9%	42,745	6,058	
49-1011	First-Line Supervisors of Mechanics, Installers, & Repairers	314	1.3%	10,194	996	
49-2022	Telecommunications Equipment Installers & Repairers, Except Line Installers	2,139	8.6%	3,147	353	
49-9052	Telecommunications Line Installers & Repairers	910	3.6%	1,421	147	

Median Posted	Entry Level	Median	Highly Experienced	Typical On-the-Job	Typical Entry Level
Wage	Wage	Wage	Level Wage	Training	Education
\$33.66	\$44.42	\$62.52	\$92.13	None	Bachelor's degree
\$79.63	\$67.80	\$83.73	\$103.88	None	Bachelor's degree
\$49.35	\$37.91	\$48.77	\$63.41	None	Bachelor's degree
\$32.43	\$28.26	\$37.40	\$50.67	None	Bachelor's degree
\$40.06	\$30.72	\$40.53	\$56.47	None	Bachelor's degree
\$28.74	\$32.20	\$39.41	\$50.20	None	Associate's degree
\$30.34	\$26.56	\$32.58	\$40.80	None	Some college, no degree
\$56.98	\$50.05	\$64.21	\$79.99	None	Bachelor's degree
\$48.62	\$40.05	\$49.49	\$59.14	None	Bachelor's degree
\$61.72	\$51.18	\$65.19	\$81.27	None	Bachelor's degree
\$57.78	\$46.65	\$60.17	\$78.76	None	Bachelor's degree
\$34.34	\$28.48	\$35.80	\$47.48	None	Bachelor's degree
\$28.86	\$20.85	\$26.97	\$36.64	None	Bachelor's degree
\$28.86	\$35.83	\$47.32	\$66.13	None	High school diploma or GED
\$17.05	\$15.44	\$17.12	\$19.88	Short-term OJT	No formal educational credential
\$25.42	\$28.11	\$39.24	\$69.34	Moderate-term OJT	High school diploma or GED
\$20.49	\$17.92	\$21.04	\$24.88	Short-term OJT	High school diploma or GED
\$31.94	\$30.36	\$38.08	\$47.92	None	High school diploma or GED
\$29.48	\$27.21	\$31.17	\$37.45	Moderate-term OJT	Postsecondary nondegree award
\$27.45	\$23.44	\$29.54	\$36.98	Long-term OJT	High school diploma or GED



Top Occupations

Top 20 Occupations Currently Listed in the Colorado Urban Front Range

Top Occupations

These figures use information from unique job postings across the sector to show the number of jobs posted in the 15 county region during the last year and median posted salary. It is also important when planning staffing strategy to look at hires, separations and turnover rate for each of the occupations, what the percent of employment in the sector is, and the top skills demanded over the prior 12-month period.



Sales Representatives of Services, Except Advertising, Insurance, Financial Services, & Travel

% Employment 14.6%
Unique Postings 6,075
Posted Salary \$25.42
Hires 24,971
Separations 25,970
Turnover Rate 68.8%
Top Skills: Selling Techniques,

Marketing, Sales Prospecting



Telecommunications Equipment Installers & Repairers, Except Line Installers

% Employment 8.6%
Unique Postings 620
Posted Salary \$29.48
Hires 1,508
Separations 1,527
Turnover Rate 48.8%

Top Skills: Telecommunications, Broadband, Electrical Wiring



Computer Network Architects

% Employment 6.4%
Unique Postings 3,478
Posted Salary \$56.98
Hires 3,138
Separations 4,097
Turnover Rate 39.7%

Top Skills: Network Engineering, Automation, Computer Science



Electronics Engineers, Except Computer

% Employment 6.2%
Unique Postings 1,221
Posted Salary \$57.78
Hires 1,593
Separations 1,752
Turnover Rate 30.1%
Top Skills: Radio Frequency, Electrical Engineering, Antenna



Customer Service Representatives

% Employment 4.9%
Unique Postings 14,332
Posted Salary \$20.49
Hires 36,309
Separations 38,222
Turnover Rate 90.2%

Top Skills: Call Center Experience, Inbound Calls, Merchandising



Software Developers

% Employment 4.2%
Unique Postings 15,405
Posted Salary \$61.72
Hires 16,564
Separations 12,889
Turnover Rate 29.6%

Top Skills: Software Engineering, Agile Methodology, Computer Science



Telecommunications Line Installers & Repairers

*% Employment 3.6%
Unique Postings 662
Posted Salary \$27.45
Hires 724
Separations 683
Turnover Rate 48.6%

Top Skills: Telecommunications, Low Voltage, Category 5 Cabling



Business Operations Specialists, All Other

% Employment 3.4%
Unique Postings 805
Posted Salary \$40.06
Hires 24,248
Separations 25,613
Turnover Rate 59.5%

Top Skills: Marketing, Project Management, E-Commerce



Market Research Analysts & Marketing Specialists

% Employment 2.2%
Unique Postings 3,886
Posted Salary \$32.43
Hires 14,656
Separations 13,900
Turnover Rate 56.6%
Top Skills: Marketing, Social

Media, Business Development



Producers & Directors

*% Employment 2.1%
*Unique Postings 666
*Posted Salary \$34.34
*Hires 1,357
*Separations 1,283
*Turnover Rate 66.9%
Top Skills: Marketing,
Journalism, Project

Management



First-Line Supervisors of Non-Retail Sales Workers

% Employment 2.1%
Unique Postings 698
Posted Salary \$28.86
Hires 3,098
Separations 3,249
Turnover Rate 47.4%
Top Skills: Marketing, Selling

Top Skills: Marketing, Selling Techniques, Sales Prospecting



Network & Computer Systems Administrators

% Employment 1.7%
Unique Postings 2,588
Posted Salary \$48.62
Hires 3,492
Separations 4,033
Turnover Rate 39.4%

Top Skills: Operating Systems, Linux, System Administration



News Analysts, Reporters, & Journalists

% Employment 1.7%
Unique Postings 225
Posted Salary \$28.86
Hires 311
Separations 365
Turnover Rate 47.5%
Top Skills: Journalism, Social

Media, News Stories



Computer Network Support Specialists

% Employment 1.6%
Unique Postings 367
Posted Salary \$28.74
Hires 1,470
Separations 1,426
Turnover Rate 39.2%

Top Skills: Telecommunications, Border Gateway Protocol, Computer Networks



Project Management Specialists

% Employment 1.5%
Unique Postings 8,636
Posted Salary \$49.35
Hires 13,435
Separations 13,644
Turnover Rate 48.6%

Top Skills: Project Management, Construction, Subcontracting



Computer User Support Specialists

% Employment 1.5%
Unique Postings 5,028
Posted Salary \$30.34
Hires 6,858
Separations 6,909
Turnover Rate 43.4%
Top Skills: Technical Support, Help Desk Support, Operating

Systems



Computer & Information Systems Managers

% Employment 1.4%
Unique Postings 439
Posted Salary \$79.63
Hires 4,956
Separations 4,201

•Turnover Rate 36.0%

Top Skills: Computer Science, Project Management, Software Development



General & Operations Managers

% Employment 1.3%
Unique Postings 10,479
Posted Salary \$33.66
Hires 24,323
Separations 21,273
Turnover Rate 53.5%

Top Skills: Marketing,
Operations Management,
Merchandising



First-Line Supervisors of Mechanics, Installers, & Repairers

% Employment 1.3%
Unique Postings 4,108
Posted Salary \$31.94
Hires 5,708
Separations 5,503
Turnover Rate 55.1%
Top Skills: Plumbing, HVAC, Carpentry

Source: Lightcast



Retail Salespersons

% Employment 1.0%
Unique Postings 23,411
Posted Salary \$17.05
Hires 65,542
Separations 61,470
Turnover Rate 101.6%
Top Skills: Merchandising,
Selling Techniques, Product
Knowledge



Let's Talk!

There are a number of strategies you can employ to enhance employee recruitment and retention. The Arapahoe/Douglas Works! Business Services Team can help you strategize and implement these tactics. Get started by calling (303) 636-1359 or visiting https://bit.ly/ADWBusinessServices.





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